



Southern Downs
REGIONAL COUNCIL

**ATTACHMENTS TO MINUTES
GENERAL COUNCIL MEETING**

24 OCTOBER 2018

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**Southern Downs Regional Council
2018/19 Operating Budget**

Current Actual to September 2018 \$	Description	Adopted Current Budget 2017-18 \$	Proposed Budget 2018-19 \$	Change \$ (Proposed Inc Current)	Change % (Proposed Inc Current) %	Notes
Revenue						
Operating revenue						
Water and Utility Charges						
81,675,608	General rates	81,684,950	31,972,608	267,658	0.3%	Budget adjusted to reflect estimated full year actuals
286,832	Rural fire brigade levy	281,460	286,832	2,372	0.8%	Budget adjusted to reflect estimated full year actuals
6,316,804	Water	12,115,909	12,115,909	0	0.0%	
4,378,985	Waste water	8,764,777	8,764,777	0	0.0%	
4,464,981	Waste management	4,435,111	4,464,370	29,259	0.7%	Budget adjusted to reflect estimated full year actuals
(50,134)	Invasive Pest Control Separate Rate	126,330	124,360	(1,970)	-1.6%	Budget adjusted to reflect estimated full year actuals
47,281,462	Total water and utility charges	57,411,537	57,728,856	317,319	0.6%	
(1,813,336)	Less Discount	(1,843,200)	(1,813,300)	29,700		Budget adjusted to reflect estimated full year actuals
45,468,126	Net water and utility charges revenue	55,568,337	55,915,356	347,019	0.6%	
Other Operating Revenue						
1,325,737	Fees and charges	4,317,486	4,281,048	(36,438)	-0.8%	See Note 1 below
157,878	Interest income	1,401,994	1,401,994	0	0.0%	
177,948	Leasing and rent	488,548	486,698	(2,150)	0.4%	Budget adjusted to reflect estimated full year actuals
1,186,035	Operating grants and subsidies	7,841,807	8,615,441	773,634	9.9%	See Note 2 below
(284,729)	Recoverable works	1,500,000	3,252,797	1,752,797	116.9%	See Note 3 below
192,607	Other revenue	348,500	379,150	30,650	8.8%	See Note 4 below
1,880,841	Internal Revenue	5,481,287	5,563,362	72,075	1.3%	Budget adjusted to reflect estimated full year actuals
48,578,804	Total operating revenue	76,958,958	79,895,816	2,936,857	3.8%	
Operating expenses						
7,136,804	Employee costs	24,587,322	23,849,132	(738,190)	-3.0%	Employee costs recalculated at 30 September based on current FTE numbers
(854,430)	Employee oncosts / (recoveries)	(894,165)	(577,130)	(243,965)	27.2%	Employee oncost recoveries recalculated at 30 September
288,930	Councillors' Expenses	805,964	805,964	0	0.0%	
282,832	Community Grants	1,025,000	1,091,315	66,315	6.7%	See Note 5 below
2,854,387	Contracts and Services	14,971,795	16,689,622	2,317,827	15.5%	See Note 6 below
4,117,465	Materials	14,183,896	15,709,717	1,515,822	10.7%	
231,035	Finance Costs	1,587,371	1,587,371	0	0.0%	
32,885	Other Expenses	353,705	353,705	0	0.0%	
1,822,494	Depreciation	15,530,041	15,530,081	0	0.0%	
(569,580)	Plant Hire / (recoveries)	(1,142,980)	(1,433,460)	(290,600)	25.4%	Budget adjusted to reflect plant time being booked to capital works
75,738	Rates on Council Properties	340,249	603,479	263,130	77.3%	Budget adjusted to reflect estimated full year actuals
1,390,841	Internal Charges	5,481,287	5,563,362	72,075	1.3%	Budget adjusted to reflect estimated full year actuals
19,404,948	Total operating expenses	76,807,685	79,773,159	2,965,474	3.9%	
30,163,582	Operating Surplus / (Deficit)	146,273	1,222,657	(20,587)	-14.1%	
Capital accounts						
0	Capital contributions	397,508	556,128	158,620	39.9%	
247,988	Capital grants	17,279,363	15,025,767	(2,247,596)	-13.0%	
0	Capital income other	0	0	0	0.0%	
(229,765)	Profit / (Loss) on disposal	(120,000)	(120,000)	0	0.0%	
2,255,213	Total of capital accounts	17,556,869	15,461,895	(2,094,974)	-11.9%	
32,418,795	Net Result surplus / (Deficit)	17,697,137	15,584,582	(2,112,555)	-11.9%	

Notes to CTR 1 Proposed Operating Budget for 2018/19

Note 1: Fees and charges increase			
Facilities Hire	Change \$	(5,000)	Change % -4%
Water Sales		40,201	12%
Other Fees and Charges		(21,600)	-1%
Aerodrome Landing Fees		7,500	52%
Agents Permits		2,077	5%
Infrastructure Replacement Levy		(58,616)	-968%
Note 2: Operating grants and subsidies			
Aerodrome Industrial Development Program (MIPP2)	Change \$	63,636	Change % 100%
Financial Assistance Grant		(270,002)	-4%
Drought Relief Operating Grant		1,000,000	100%
Tourism Operating Grant		(20,000)	-95%
Note 3: Recoverable Works			
Road Maintenance and Performance Contracts	Change \$	1,750,000	Change % 2358%
Premix and Brindall Supply		2,797	100%
Note 4: Other Revenue			
Insurance Refunds	Change \$	35,000	Change % 140%
Park Maintenance		(7,500)	-100%
Leyburn Transfer Station		1,150	2358%

Reimbursements Received	1,200	↑	1200%	
Economic Development	800	↑	100%	
Note 5: Community Grants	Change \$		Change %	
Tourism	40,000	↑	100%	
RADF Program	18,910	↑	17%	
Stanthorpe Art Gallery	10,980	↑	6%	
Stanthorpe River Improvement Trust	(929)	↓	-2%	
Note 6: Contracts and Services				
Change by Department	Change \$		Change %	
Community Services & Major Projects	5,260	↑	0.9%	Stanthorpe After School Care Hire Expenses \$30,000 Stanthorpe Fitness Centre Contract Expenses \$(25,000)
Corporate Services	95,799	↑	10.6%	John Dee agreement \$3,500 Insurance - professional fees decrease \$(17,500) Implementation of Council's Audit and Risk Management Committee \$(10,000) MIPP Aerodrome \$63,635
Finance & Information Technology	109,200	↑	13.5%	Increase contractors - Yelstraie Fibre to Morgan Park \$200,000 Additional Legal Expenses \$10,000 Accounting Services - Contractors \$(100,000)
Human Resources	10,000	↑	1.2%	Increase in Professional Fees \$10,000
Engineering Services Directorate	(33,200)	↓	-1.8%	Decrease in Contractor Expense \$40,000
Works Maintenance & Open Space	718,900	↑	2%	Road Maintenance Performance Contracts \$736,800 Cemetery expenses \$11,100 Street Sweeping \$(29,000)
Water and Wastewater	498,578	↑	24%	Water Management \$312,500 Wastewater Management \$110,500 Warwick Water \$64,500 Killarney Water \$28,500 Stanthorpe Water \$59,000 Wallingarr Water \$11,000 Warwick Wastewater \$148,000 Killarney CED \$28,000 Stanthorpe Wastewater \$(250,000) Stanthorpe Effluent Reuse Scheme \$194,000
Works Construction, Workshops and Assets	(27,000)	↓	-9%	Workshop Operating Contract Expense \$18,000 Asset Management - Consultants \$(40,000)
Environmental Services	967,420	↑	16%	Milching Contract at Transfer Station \$150,000 Remediation works due to asbestos \$470,000 Allora Transfer Station - PVT Clean-Up \$148,000 Warwick Waste Management Facility - Increase in contractors \$144,000 Health Inspections - Increase in consultants - external contracts \$50,000 Legal Expenses \$(5,000)
Planning and Development	96,680	↑	2.2%	Acting Development Assessment Co-Ordinator Contract \$89,000 Legal Expenses \$17,500 Contractor Expenses \$(10,000)
Note 7: Miscels In				
Change by Department	Change \$		Change %	
Community Services & Major Projects	1,061	↑	0%	
Corporate Services	(52,284)	↓	-4%	Corporate Governance Subscriptions and Other \$(40,000) Records Management \$(8,000) Customer Services \$(2,500) Insurance Claim - Asbestos \$15,000 Insurance \$(12,800) Library Operations \$(5,000)
Finance & Information Technology	58,811	↑	3%	Printing and telephone costs \$65,000 Salary and operations \$7,800 ISS license & registration \$7,000 Premis Supply \$(20,000)
CEO Office	51,727	↑	4.5%	Review LGAG Membership
Human Resources	25,000	↑	88%	Advertising expenses - recruitment
Engineering Services Directorate	2,355	↑	1%	
Works Maintenance & Open Space	598,050	↑	28%	Road Maintenance and Performance Contracts - materials, gravel, emulsion, premix \$600,000
Water and Wastewater	781,876	↑	18%	Drought Roll off Expenditure \$1,000,000 Warwick Water - Bulk Water - credit note from Sun Water \$(293,000) Allora Water \$26,200 Wallingarr Water \$(126,600) Warwick Wastewater \$(183,000) Killarney CED \$79,900 Stanthorpe Wastewater \$(127,500) Effluent Reuse - Stanthorpe \$195,000 Effluent Reuse - Warwick \$17,000
Works Construction, Workshops and Assets	300	↑	0%	
Planning and Environment Directorate	(13,900)	↓	-6.3%	Printing \$(15,000) Materials Other \$1,100
Environmental Services	113,896	↑	1.7%	Wild dog trap setting, flying fox roosting and other \$65,000 Laboratory testing \$29,000 Miscellaneous materials \$30,000
Planning and Development	750	↑	3%	



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The Queensland Plan Review – Southern Downs Regional Council Submission

Council has reviewed the Consultation Paper prepared for the review of The Queensland Plan and wishes to submit the following observations.

To what degree does the vision in The Queensland Plan still reflect your or your organisation's aspirations for Queensland?

Very well – Council's aspirations for the Southern Downs region as outlined in the 2014-2019 Corporate Plan and Draft Shaping Southern Downs Strategy are consistent with the vision outlined in The Queensland Plan.

Does the vision in The Queensland Plan address what you think are the key environmental, economic and social trends that are most important for Queensland?

Mostly – the vision could be improved to include the leveraging of the natural environment to provide social and economic activity and ongoing benefits for Queensland as outlined in Council's Draft Shaping Southern Downs Strategy. Settlement planning and social infrastructure should form part of any key considerations in economic prosperity targets and goals.

Nine foundations create the framework for The Queensland Plan. All foundations have a number of goals that highlight what Queenslanders said they wanted to be, do or achieve. Each foundation has one or more high-level targets to focus our efforts towards achieving success.

- Education – no, the targets and goals do not include the accessibility and affordability of education.
- Community – no, community resilience and self-sustainability should be included in the goals. Goal 5 'In Queensland nobody gets left behind' should be clarified or expanded to reference social inclusion.
- Regions – no, regional growth should be well planned rather than just managed.
- Economy – yes.
- Health and wellbeing – no, the targets and goals do not reflect the importance of open green spaces as outlined in the vision. A goal for green space could include 'Open green spaces will be protected, maintained and expanded'.
- Environment – yes.
- People – no, embracing innovation and new ideas should be included in the targets and goals. Goal 24 should be amended to reference settlement planning rather than just population growth management.

- Infrastructure – no, planning for future demand should be incorporated in to the targets and goals.
- Governance – no, engagement with a diverse range of stakeholders about the government's governance model should be reflected in the goals.

How do you use the goals, targets and performance measures outlined in The Queensland Plan?

Councillors and staff regularly utilise The Queensland Plan to provide an advocacy platform for key Infrastructure projects and community development Initiatives across the region. In addition, The Queensland Plan is used for the identification of project linkages for State and Federal Government funding opportunities whereby applications demonstrate project benefits which will directly contribute to the goals contained within The Queensland Plan.

Under The Queensland Plan, the community, businesses, industry and government all have a responsibility to contribute to achieving the aspirational vision for Queensland over the next 30 years. These contributions are guided by the Queensland Plan Act 2014 (the Act), The Queensland Plan and the Ambassadors Council. How much does The Queensland Plan inform your strategic and/or long-term plans or actions?

Council has recently engaged consultants to undertake the Shaping Southern Downs Strategy which is an aspirational document that seeks to capture feedback and input from the community and other interested parties to outline a future and vision for all parts of the Southern Downs region. The Plan articulates four themes, which are Growth, Connectivity, Prosperity and Sustainability. The development and eventual adoption of the strategy will inform the review of the Southern Downs Planning Scheme which is underway at present, as well inform the corporate vision for the organisation.

While not specifically referencing The Queensland Plan, the themes, strategies and actions outlined within the Draft Shaping Southern Downs Strategy generally reflect the goals and targets outlined in the Queensland Plan.

Council's current Corporate Plan expires on 30 June 2018, however consultation and planning for the new five year plan (2019-2024) will commence in early 2019. The Queensland Plan and any subsequent revisions following this review, will inform the corporate planning process and it is anticipated that the goals and targets articulated in The Queensland Plan which are relevant to local government, will influence Council's planned strategic direction. In future, Council will be endeavoring to include more specific performance indicators for measuring progress in achieving its vision and will attempt to link these to The Queensland Plan's primary measures.

Council will use The Queensland Plan and the Shaping Southern Downs Strategy (once adopted) as a communication tool for local representatives.

The Ambassadors Council promotes awareness of the Plan, encourages the community, business and industry to strive towards its vision and goals, and provides advice to the Premier regarding the implementation of the Plan. Under the Act, the Council must collectively represent the community, business, industry and regional Queensland. Do you think an advisory body, like the Council, is an effective mechanism for engaging community, business and industry in implementation of The Queensland Plan?

Provided that the members of the Ambassadors Council possess the relevant expertise and experience to fulfil their role and they are actively engaged with a broad range of stakeholders, the body is an effective mechanism for providing advice regarding the implementation of The Queensland Plan. Going forward, the Ambassadors Council may benefit from raising their profile across the community, business and in particular local government. Regular engagement with local governments about the contributions that they can make towards implementing The Queensland Plan would be a progressive step towards collaboration between both levels of government.

Additional comments on the vision, foundation areas, goals and targets, and implementation of The Queensland Plan:

Council's observations from the review of The Queensland Plan are that there is a gap in undertaking settlement plans following a comprehensive assessment of settlement patterns and catchment areas. This could be appropriately incorporated within the 'Regions' foundation goals relating to population growth and regional liveability.

Southern Downs Regional Council welcomes the opportunity to provide input in to the review of The Queensland Plan and would be happy to provide further information about the Southern Downs regional planning process and vision.